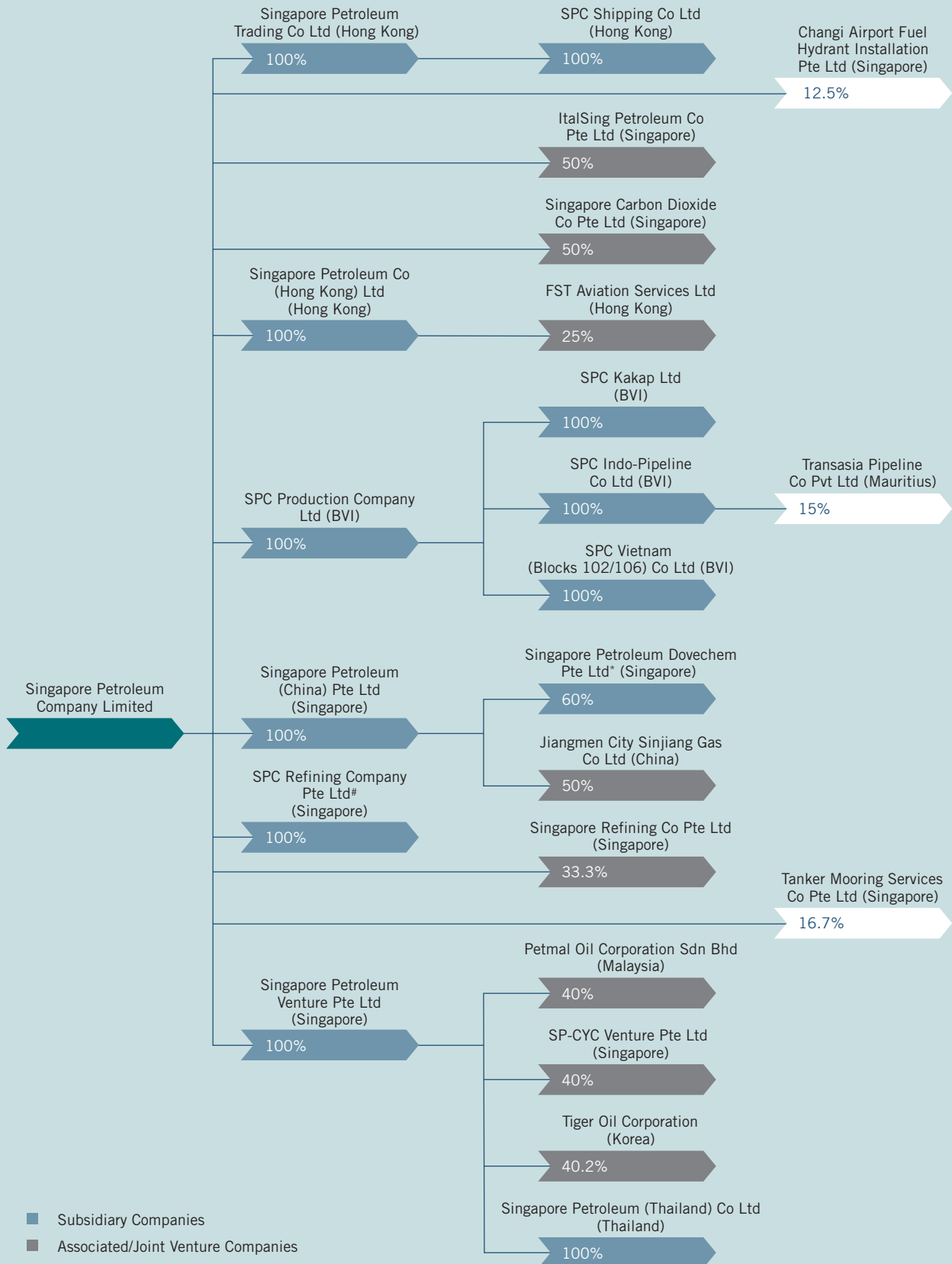


# CORPORATE STRUCTURE



- Subsidiary Companies
- Associated/Joint Venture Companies
- Affiliated Companies
- # Formerly known as Singapore Petroleum Upstream Co Pte Ltd
- \* Members' voluntary winding up